



裕民航運股份有限公司 2606TT

U-Ming Marine Transport Corporation

2025年第3季法說會

Q3 2025 Investor Presentation

FTSE4Good Emerging Index FTSE4Good TIP Taiwan ESG Index 2025外資精選台灣100強(Taiwan FINI 100 Companies)

CFO & 發言人 | 張宗良 副總經理 Sep 11, 2025





Strengthen long-term relationships with customers and stakeholders



Create shared value for people, communities, and the environment



U-MING Vision:

To be a world-class

maritime logistics

company

Enhance ethical governance and integrity management



Sustainable & Charles



U-MING Goal





Lead the industry in safety and operational standards



Empower an agile and customer-focused workforce



Drive continuous innovation in digital, Al, and sustainability solutions



Advance the low-carbon transition toward net zero



Provide green and customer-oriented transport solutions



Invest in smart fleet and digitalization





公司概況及經營策略 Company Introduction & Business Strategy



2025Q2營運暨財務概況

2025Q2 financial results highlights

NT\$m				% Change		
unless otherwise noted	2Q25	1Q25	2Q24	2Q25/1Q25	2Q25/2Q24	
BDI	1,467	1,118	1,848	31.2%	-20.6%	
營收 Net revenue	3,619	3,435	4,164	5.4%	-13.1%	
營業淨利 Profit from operations	644	479	1,021	34.4%	-36.9%	
營業淨利率 Operating profit %	17.8%	13.9%	24.5%	27.5%	-27.4%	
EBITDA	2,052	1,517	2,455	35.3%	-16.4%	
EBITDA %	56.7%	44.2%	59.0%	28.4%	-3.8%	
稅前淨利 Net profit before tax	798	231	1,196	245.5%	-33.3%	
稅後淨利 Net profit	649	227	1,214	185.9%	-46.5%	
基本 EPS (NT\$)	0.77	0.27	1.44	185.2%	-46.5%	

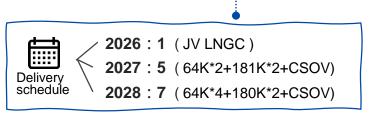
Amounts are on consolidated basis

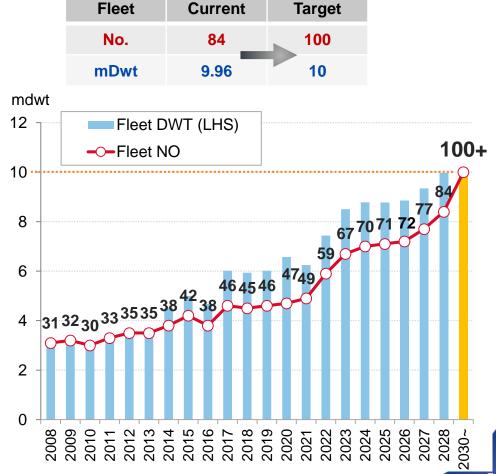


多元化的船隊配置 船隊噸位與艘數齊升 邁向1,000萬載重噸大關

Large diversified fleet profile, U-Ming's fleet approaching the 10 million DWT mark

	Current (# of vessels)				NB	Total		
Vessel Type Dry Bulk	Owned	Managed	JV	Total	%	No.	No.	%
VLOC	2	-	-	2	3%	-	2	2%
Capesize	20	-	3	23	32%	4	27	32%
Panamax	14	7	3	24	34%	_	24	29%
Ultramax	8	_	-	8	11%	6	14	17%
Others								
Cement Carrier	4	-	-	4	6%	-	4	5%
Oil Tanker	-	-	4	4	6%	-	4	5%
CTV	6	-	-	6	8%	-	6	7%
CSOV	-	-	-	0	0%	2	2	2%
LNGC	-		-	0	0%	1	1	1%
Overall Group	54	7	10	71	100%	13	84	100%



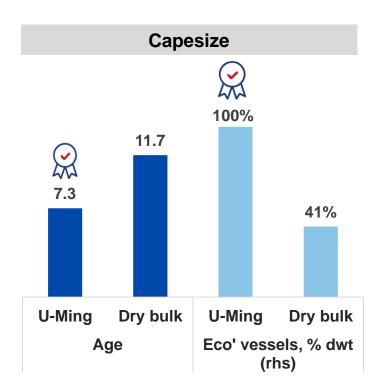


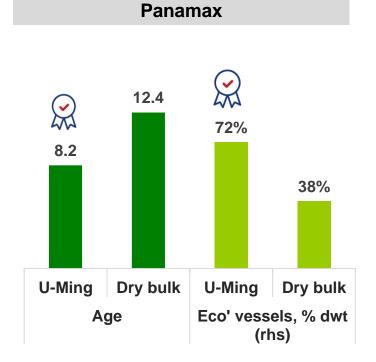


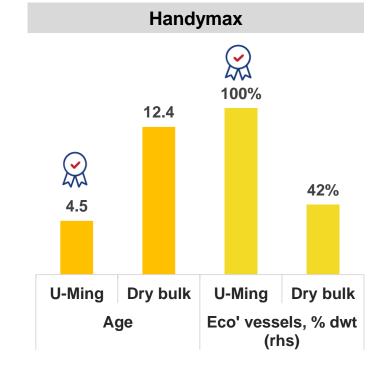
自有船隊持續汰舊換新轉型優化

Driving a fleet of eco-efficiency for a sustainable tomorrow

Bulkers	U-Ming	Market
Age (yr)	7.1	12.68
Eco % (dwt)	94%	39%



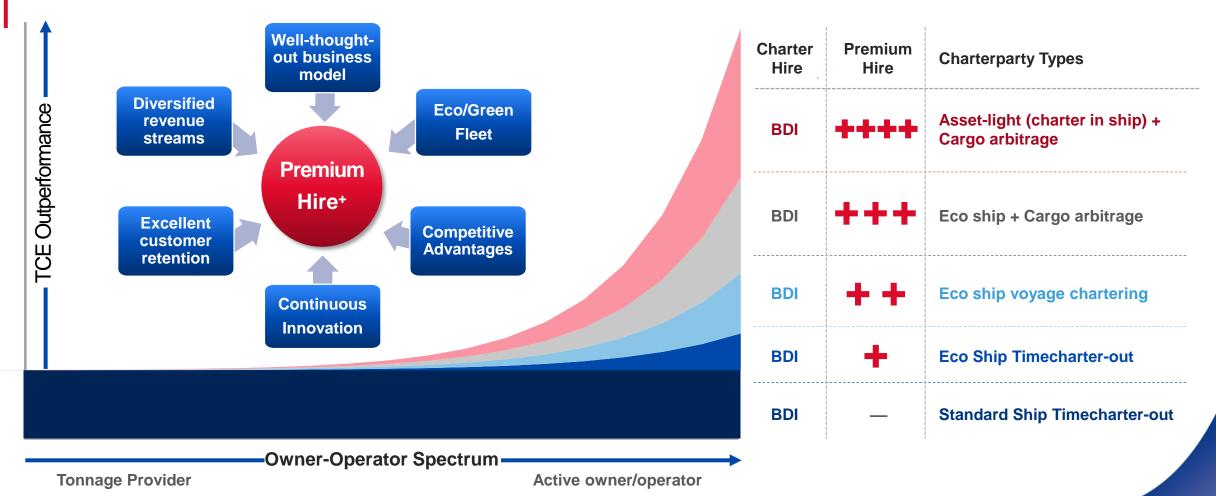






裕民團隊彈性利用多種經營方式 最大化船舶及公司效益

Creating value through active management while continuing to drive company's returns





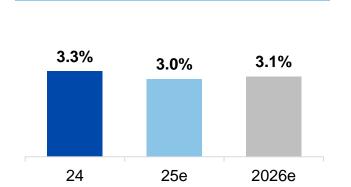
市場展望

Market Outlook

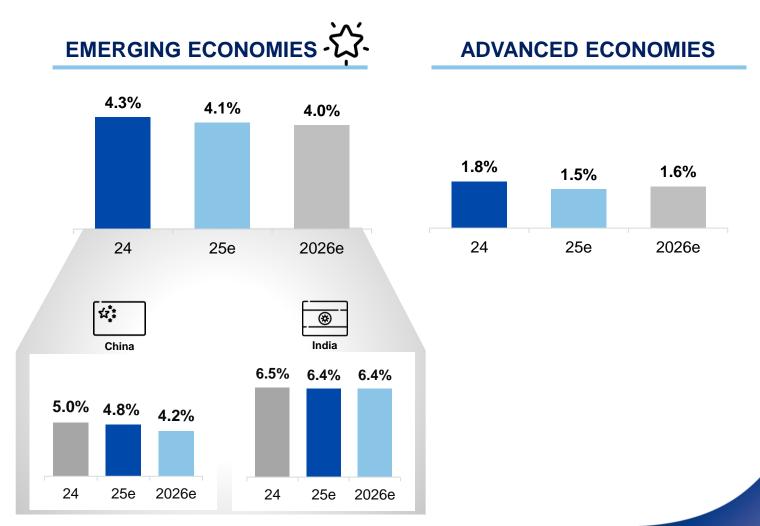


全球經濟受關稅政策緩和提振增長前景

IMF boosts world growth forecast on easing trade tensions, resilient commerce



GLOBAL ECONOMY



Source: IMF WEO Jul 2025



中國2025Q2 GDP 增長5.4% 上半年GDP增長5.3% 符合官方設定目標

China's economy expands 5.2% in 2025Q2 and expands 5.3% in 2025 1H

"a **1%** rise in Chinese GDP growth typically leads to a **0.5%** increase in global dry bulk trade volumes."

-Clarksons

房地產開發投資&新開工施工面積(%)



規模以上工業增加值累計增長(%)



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Source: 中國國家統計局 ; Clarksons ; Reuters

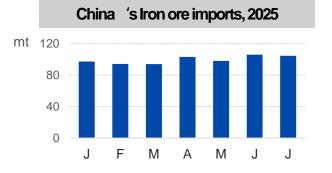


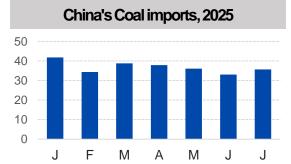
隨新能源及電動車需求增加 中國前七月進口鋁礦砂數量年增34%

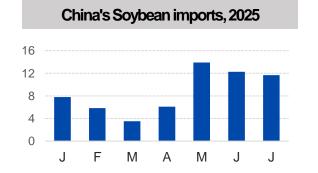
Surging bauxite imports from Guinea driven by China's growing new energy and EV demand

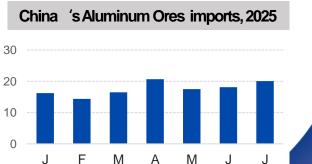
China	2025/1~7	2024/1~7	Change %
鐵礦砂進口 Iron ore import (MT)	696.57	713.77	-2.4%
煤進口 Coal import (MT)	257.30	295.78	-13.0%
大豆進口 Soybean import (MT)	61.04	58.33	4.6%
鋼材進口 Steel product import (MT)	34.80	41.20	-15.5%
鋁礦砂進口 Aluminum ores import (MT)	123.26	92.35	33.5%
鋼材出口 Steel product export (MT)	67.98	41.20	65.0%
粗鋼產量 Steel production (MT)	594.47	613.72	-3.1%
	Jul-25	Jul-24	Change %
房地产新开工施工面积累计增长(%)	-19.4%	-23.2%	16.4%
规模以上工业增加值累计增长(%)	6.3%	5.9%	6.8%
钢铁行业PMI指数	50.5	42.5	18.8%

Guinean Bauxite Exports: Record Volumes in 1H 2025









Source: 海關總署;中國統計局; Clarksons SIN; Reuters



中國大型水利基礎建設計畫 有利散裝運務需求

China's mega water infrastructure – Positive Sentiment on Dry Bulk

Mega Dam Project Yarlung Zangbo River 投資規模 RMB1.2兆元 (US \$170 Bn)



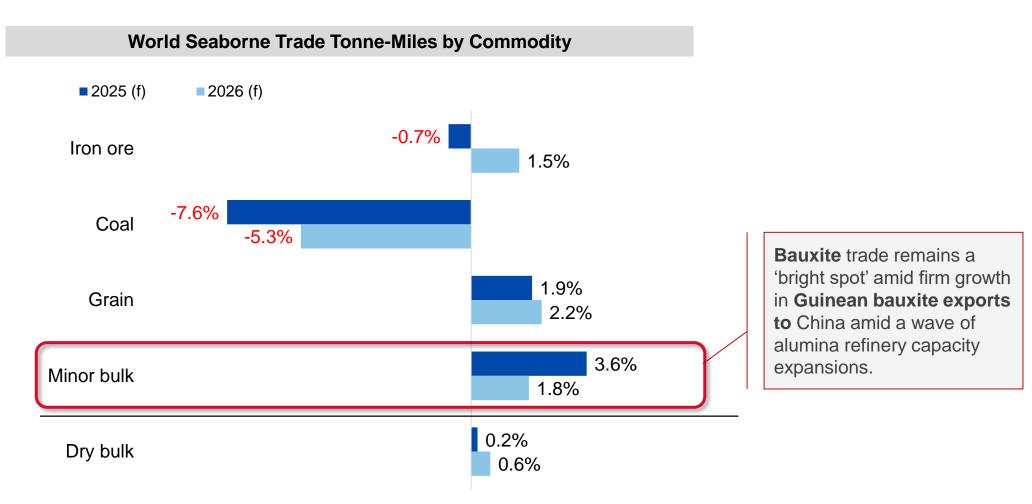


Source: Sohu ; Naver : Caixin



鐵礦石及煤炭貿易成長放緩、次要乾散貨成支撐主力

Dry bulk trade to slow in 2025, with minor bulk as the key support driver



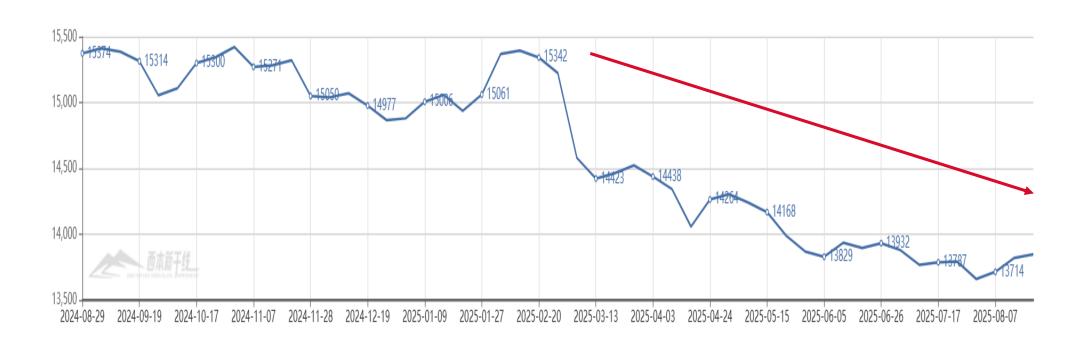
Source: Clarksons World Seaborne Trade Tables Aug 2025

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中國鐵礦石庫存續降 預計下半年有補庫存需求 支撐海岬型船舶運力需求 Chinese iron ore inventories are down sharply this year and still falling DESPITE a recent spike in imports





Source: Clarksons ; 西本新幹線



巴西鐵礦石長水路出口支撐延噸海浬需求

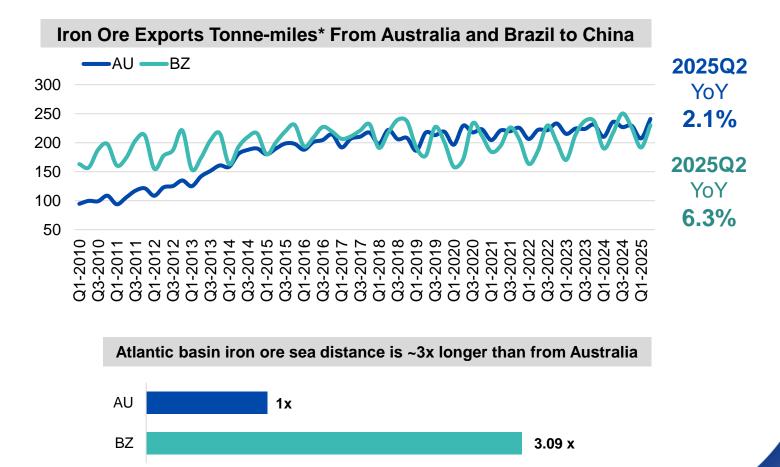
Brazil iron ore long-haul routes supporting tonne-mile demands

Seaborne Iron Ore Demand (Mt)



China

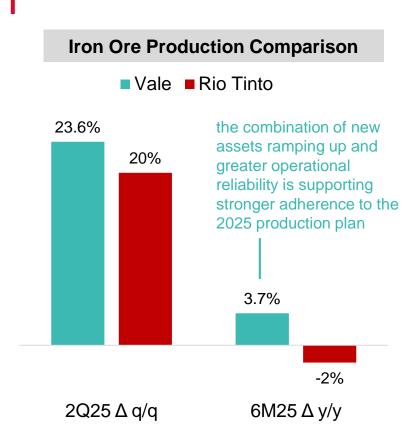
Soft decline in seaborne demand ongoing, but still at a high level

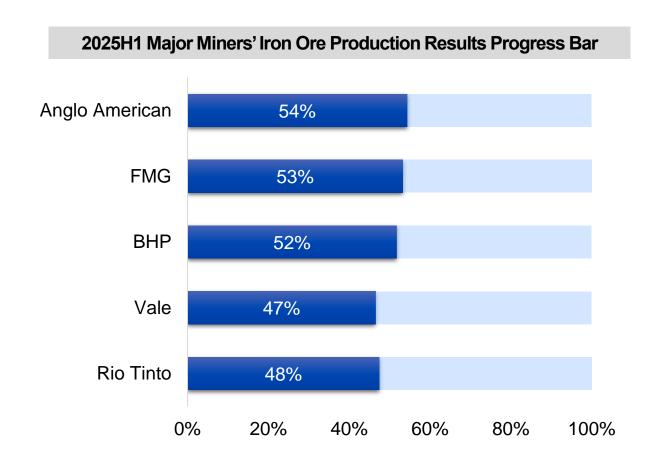




下半年將進入鐵礦石出貨旺季 將帶動海岬型船舶需求

Second half is peak iron ore production year for major miners, boosting capesize demand





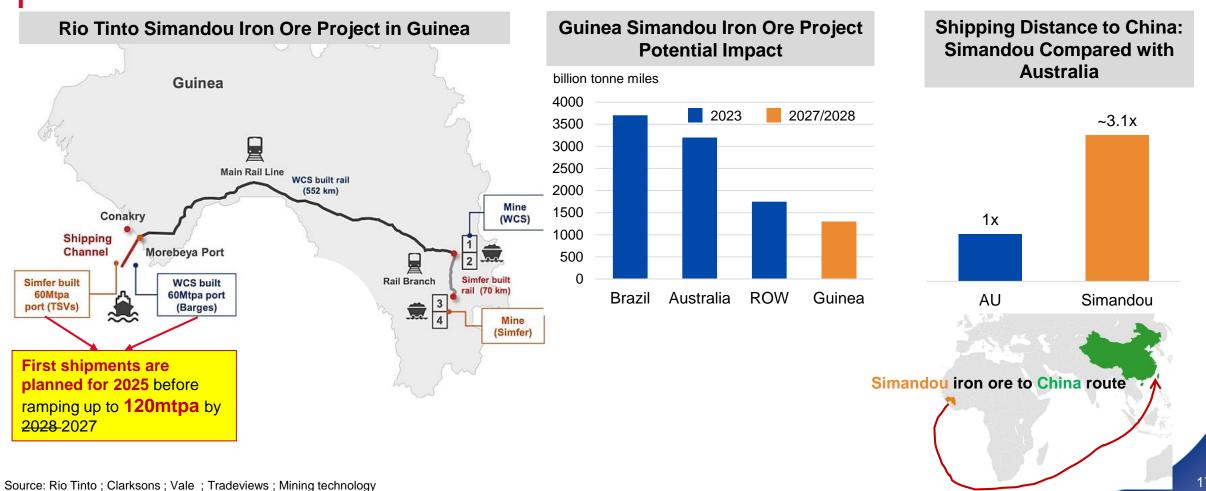
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Source: Rio Tinto ; Vale



西非西芒度鐵礦石年底首度投產 延噸海浬是澳洲出口的3倍

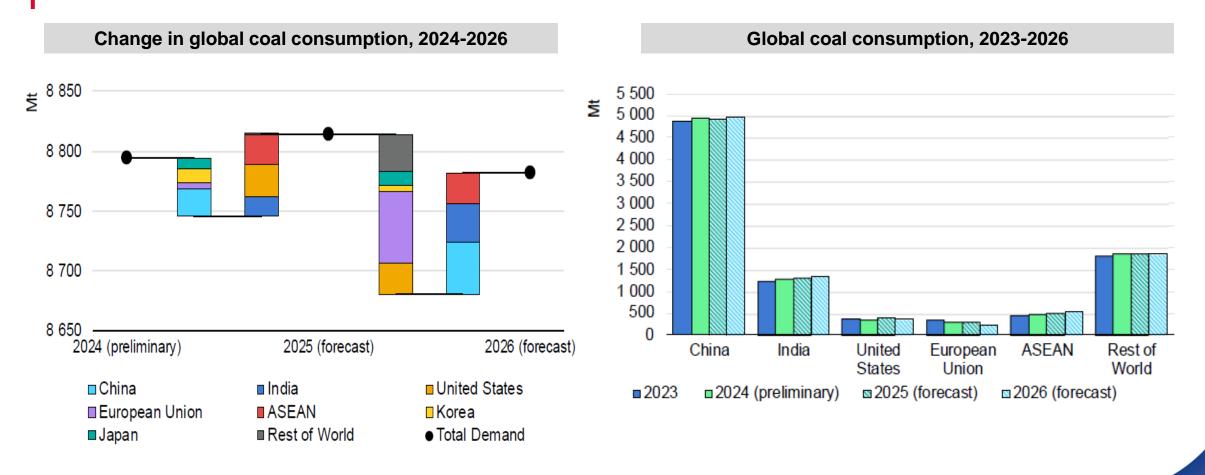
Simandou iron ore to start production by year-end, tonne-mile is 3x that of Australia's exports





2025~2026年煤炭需求預計將維持在2024年水準左右

In 2025 and 2026, global coal demand is set to remain around 2024 levels



Source: IEA <Coal Mid-Year Update 2025>

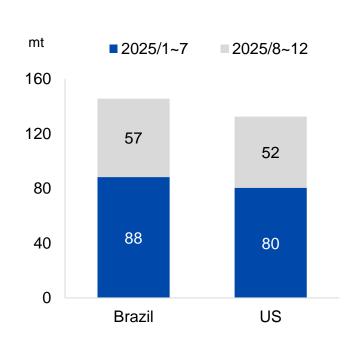
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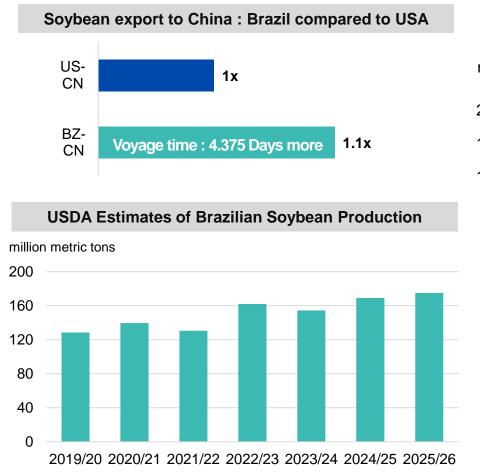


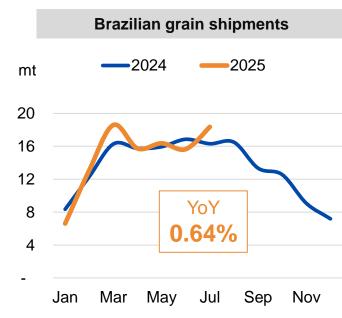
美中關稅戰 中國轉向巴西進口大豆 航程拉長 利多航運

The US-China tariff war drives China to shift soybean imports to Brazil; longer voyage distances increase tonne-miles, benefiting the shipping industry

2025 Grain exports in Brazil and US





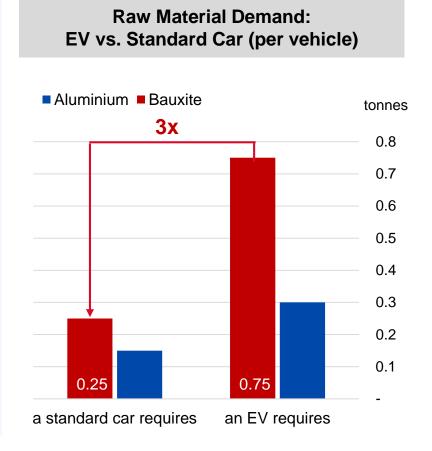


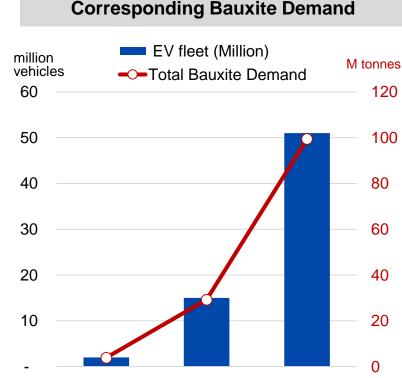


電動車普及將帶動鋁土礦需求 主力運輸船型海岬型將受惠

EV adoption will drive a surge in aluminum and bauxite demand, benefit Capesize demand

Over 1 in 2 cars sold globally in 2035 are set to be electric Electric car sales and share of EVs in global car sales under today's policy settings, 2023-2035 o sales share million 100% Emerging & developing economies Advanced economies 60 75% 40 50% 25% 2023 2030 2035 lea





2025

2035

20

2020

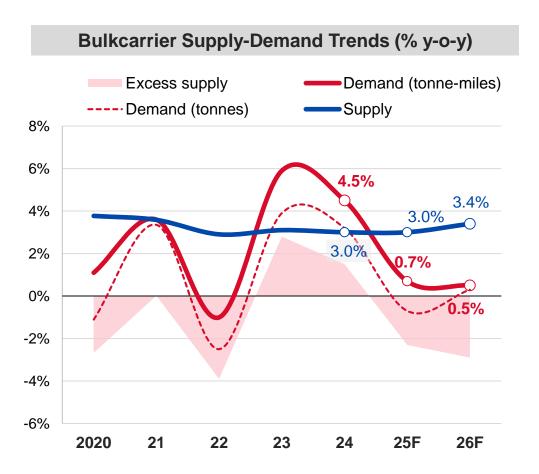
Global EV Fleet Growth and

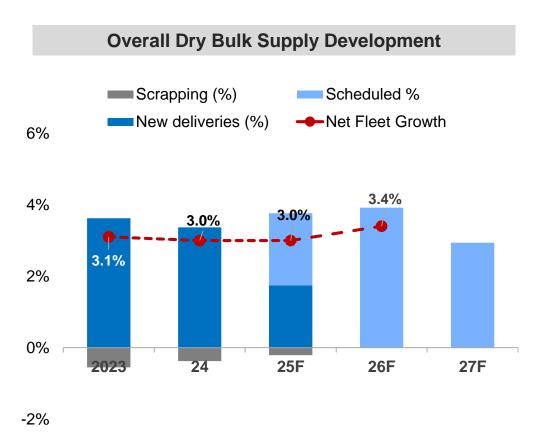
Source: IEA; Splash 247; riviera



散裝新船訂單減少 有助於支撐未來散裝運價

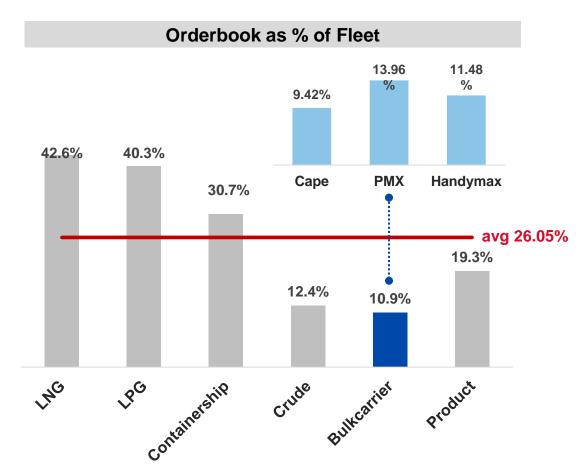
The dwindling newbuilding orderbook may limit the tonnage supply and lend support to the dry bulk market

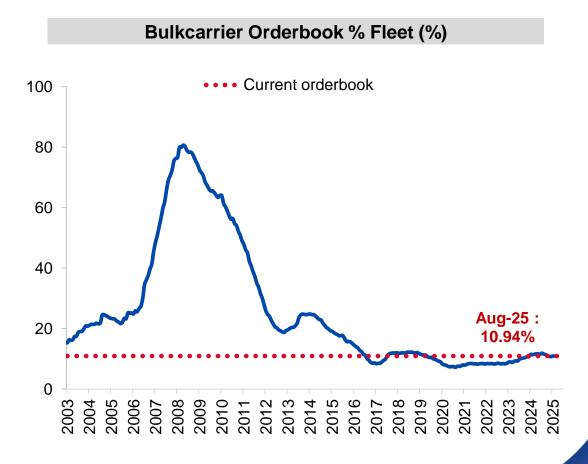






低新船訂單率將有助於抑制船舶市場未來供給 Low orderbook favor supply side





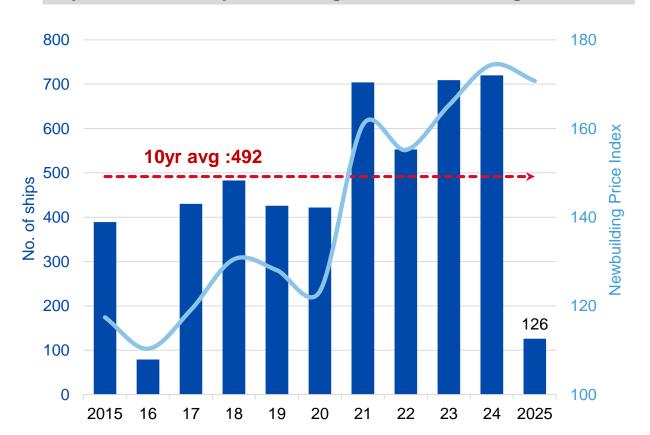
Source: Clarksons SIN as at 12 Aug 2025



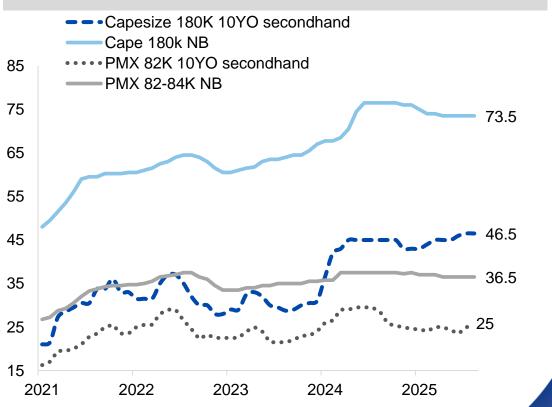
新船價持續居高不下 新造船訂單銳減 壓低市場新船供給

New orders plummeted attributed to prices remained persistently high

Dry Bulk Ordered by Contracting Year & Newbuilding Price Index



Capesize/Panamax Newbuilding/10-Year-Old Secondhand Vessel Values



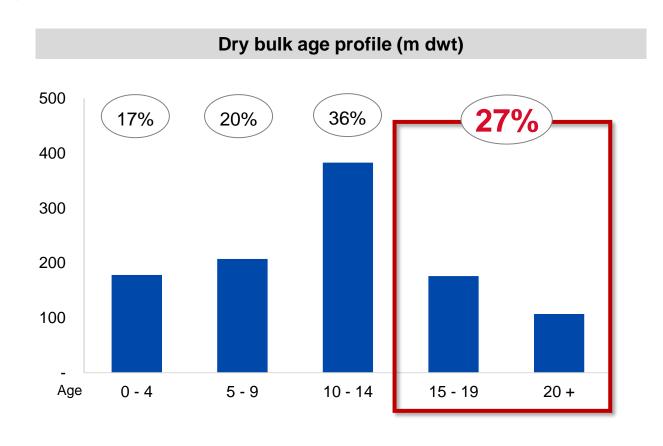
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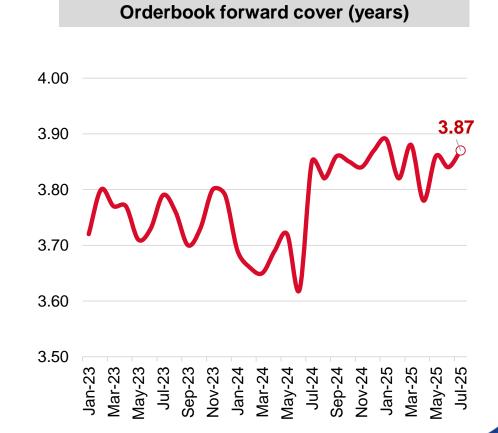
Source: Clarksons SIN



船龄老舊加上船塢滿檔 船舶供需將趨於平衡

Older fleet and high forward orderbook cover, contributing to a more balanced vessel supply-demand dynamic





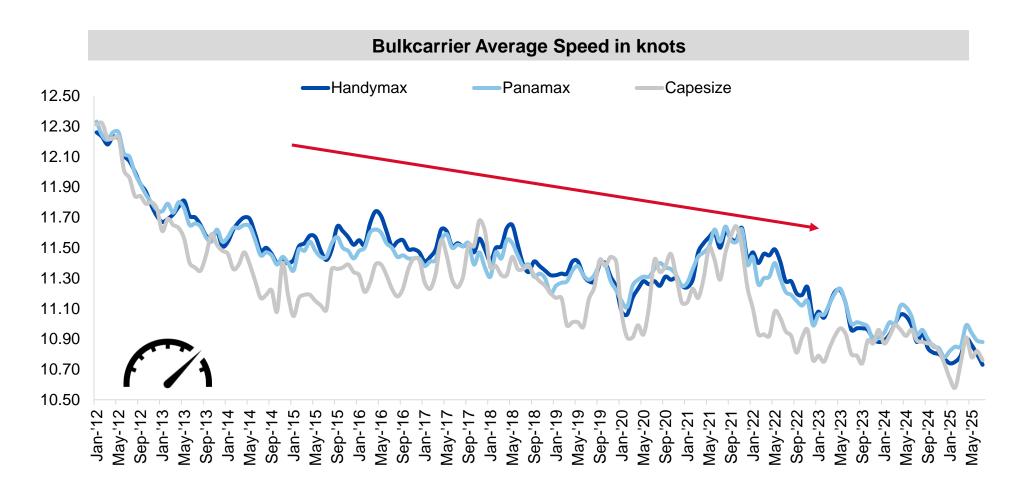
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Source: Clarksons



目前船速為十多年未見低檔 間接抑制船舶供給

Average bulker speeds are at lows not witnessed for more than a decade



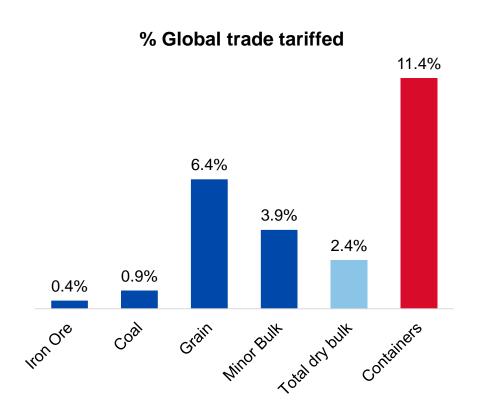
Source: Clarksons SIN as at 12 Aug 2025

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美國關稅政策對乾散貨市場的衝擊:穀物課稅比重最高 占全球貿易量6.4%

Grain tariffs lead U.S. impact on dry bulk market — 6.4% of global trade affected



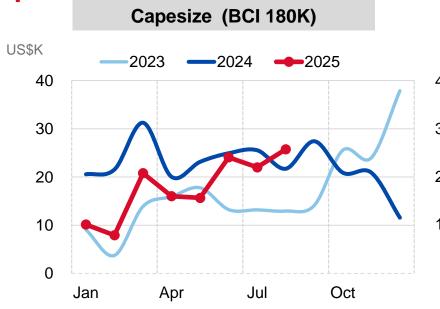
Commodity	% Global trade tariffed	US Seaborne Imports (2024)	% Global trade	US Seaborne Exports (2024)	% Global trade
Iron Ore	0.4%	4.9	0.3%	2.6	0.2%
Coal	0.9%	1.0	0.1%	93.4	6.8%
Grain	6.4%	4.3	0.8%	116.2	21.7%
Minor Bulk	3.9%	141.5	6.3%	128.0	5.7%
Total	2.4%	151.7	2.6%	340.1	5.9%

Source: Clarksons Research

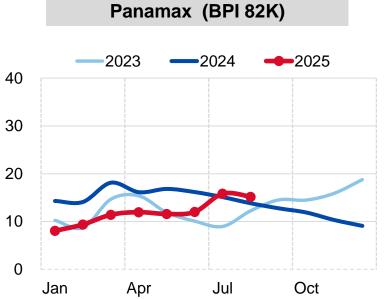


8月份各船型平均日租金 超越2024年同期

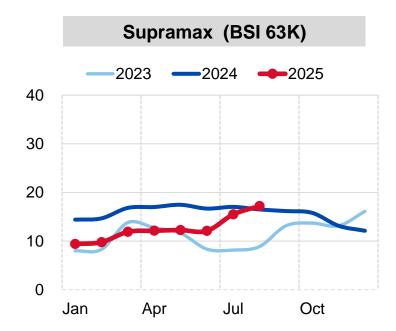
Spot market TCE



2025 YTD average: \$17,841 YOY: -24%



2025 YTD average: \$11,940 YOY: -23%



2025 YTD average: \$12,539 YOY: -23%

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未來市場展望:2025市場需求放緩 但潛藏諸多機會 將審慎應對挑戰並掌握契機

Dry bulk outlook: softer year than 2024 due to subdued demand growth and US-China tariff policy

Dry bulk market catalysts



10%

Dry bulk fleet growth is expected to remain limited amid **limited orderbook**.

Yarlung Tsangpo Dam Increase demand for steel. Stimulate regional Industrial growth, supporting sustained bulk commodity trade flows.

Simandou

Iron ore shipments from **Simandou** in Guinea to China creates tonne-mile.

Geopolitical disruption

Longer trade routes, shifts in trade flows, fleet inefficiencies and stockpiling may increase tonnemile.

Emerging Markets

Urbanization and industrialization will increase energy and food consumption.

Bauxite

Aluminium supply chain driving dry bulk demand.

Dry bulk market uncertainties



Energy transition

Changes in the types and sources of demand for commodities, such as a **shift from coal to renewable energy sources**.

Chinese demand

Uncertainties in macroeconomics will increase market risks.

Trade war & tariff

Uncertainties in tariff policy and port fees on Chinese ships can weaken global economic growth, reduce trade volumes

Red sea unwinding

Extra tonne-mile demand from red sea re-routing will **decrease** albeit limited in dry bulk sector.

Protection-

Protectionism can lead to slower economic growth, reduced global trade volumes, and increased uncertainty in international markets.

Disclaimer

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